

Company Registration Number: 02498199

Charity Number: 803575



WorldShare

Financial Statements

For the Year Ended 31 December 2018

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Report of the Directors' for the year ending 31 December 2018

The Trustees are pleased to present their annual directors' report, together with the financial statements of the charity for the year ended 31st December 2018; which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Chair's Report

It is my privilege and delight to introduce WorldShare's Annual Report for 2018. Our mission is, that in the World's neediest places, we partner with local Christians in their vision to bring about social and spiritual transformation. Our amazing supporters and our partners across the globe come together in this work. We place great value on our alliance partners in USA, Canada, Singapore and Australia. Each organisation is sovereign, but the cooperation and prayerful partnerships make our work in the Lord's mission so much more effective.

On behalf of the Board I want to pay tribute to the hard work of CEO, Alan Butler and all our staff over the year. Jenny Hunt, our Finance Manager has guided us with great skill and the overall financial stability of WorldShare has strengthened over the year.

Long standing Board members, John Smith and Olly Shaw stepped down and I pay tribute to their invaluable service over many years. I am pleased to report that, as I write, we anticipate new Board members joining us. I am grateful for the hard work of my colleague trustees over the year. Not only do they bring rich experience to our discussions and our work, members have also worked in sub committees to take our work forward. The Board is currently reflecting on its governance model.

We are excited in sharing with God his mission on earth. It is through His grace that we work and seek to give him praise through the achievements of all our partners.

Geoffrey Hine
May 2019

1. Objectives and Activities

Purposes of the charity

WorldShare was founded in China in 1943 with the express intention of releasing Chinese Christians to share their faith through words of comfort and hope and through acts of compassion. The truly revolutionary act of our founders (in the context of that period) was the setting up of a Chinese indigenous organisation to direct and manage this work, and the commitment to support the Chinese leaders' vision and initiative.

Our office in the UK was founded in 1946 to support the work which was then spread to Hong Kong and other parts of East Asia.

In the intervening years, our work has grown to a global scale, but the intention has remained the same. This is re-expressed in our mission statement:

"Our mission, in the world's neediest places, is to partner with local Christians in their vision to bring about social and spiritual transformation"

And through our objectives to: -

- Work in the world's neediest places
- Work in partnership with local Christians
- Proclaim the Gospel of Jesus Christ
- Bring about transformation in communities
- Working with and being advocates for the poor, vulnerable and marginalised

And our priorities are: -

- The poor, the vulnerable and marginalised
- Christ-centred partnership with indigenous-led ministries
- The most difficult, least resourced, least reached parts of the world

Our work is not only aimed at funding specific projects (although that is highly significant) but also at being able: -

- to grow the capacity of our local partner organisations
- to encourage the scale and quality of their vision and planning
- to offer them a transfer of skills they need
- to help them make links with like-minded people and organisations
- to offer them an understanding friendship
- to offer them a voice in the wider world, to share their experiences

Our purposes - Memorandum of Association (1990)

To advance the Christian faith by: -

- (i) Proclaiming the Gospel of Jesus Christ to every nation in accordance with the Lord's Great Commission to the Church.
- (ii) Promoting co-operation within the worldwide Church (including the churches in developing nations) in evangelism within and across cultures.
- (iii) Encouraging the missionary work of the churches as a whole in established local churches and ministries throughout the world with a view to making their international and national witness more efficient and effective.
- (iv) Encouraging and assisting national churches in evangelism, establishment of churches, the growth of churches and the development of discipleship and leadership.
- (v) Giving advice and counsel to national churches and their members.
- (vi) Sponsoring indigenous churches and ministries for the purpose of recruiting national workers for evangelistic purposes.
- (vii) To relieve poverty, suffering and distress and prevent disease and ill health with a view to underpinning the spiritual ministry of the national churches.
- (viii) Providing food, clothing, medical assistance and educational help including Christian education to children in need, the distribution of all forms of Christian literature and material including Bibles, New Testaments, Gospels for the communication of the Christian Faith throughout the world.

Main activities

As the circumstances in which our partners find themselves vary widely, we have over time helped in many different kinds of projects. Some have occurred only once in our history. Some are repeated frequently, such as:

- the establishing and nurturing of churches in un-churched communities
- care for children & the elderly in impoverished communities
- the provision of medical care
- the provision of childrens' education
- the support of sustainable income-generation projects
- disaster relief and community support
- connecting the UK church to local Christians in the least reached, least resourced parts of the world

Although much of our work is through specific projects, there are some larger consistent areas in which we work, which are encapsulated in the following themes:

- **Education** – a commitment to the provision of education (and where needed shelter, food and medical care) for children from impoverished circumstances. Our hope is always that this opportunity will enable them to build a better life for themselves, their families and their communities.
- **Health** – a commitment to the provision of healthcare for children, families and individuals from impoverished backgrounds, and where affected by violence and warfare.
- **Community** – a commitment to support and develop impoverished families and communities around the world, in a practical and spiritual manner.
- **Christian Witness** – a commitment to grow God's Kingdom, to show God's love and spread his word. WorldShare works with Christian partners in all that we do, and all of the projects and ministries that we support have Christian witness at the heart of their work.
- **Injustice** – a growing commitment to the victims of human trafficking, and those at-risk of being trafficked. But also more broadly, a commitment to the victims of modern day-slavery in whatever form.
- **Relief** – a commitment to the victims of emergencies caused by natural disaster or military violence.

Public benefit

In shaping our activities for the year and planning our activities, the Trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PB2)'.

Policy on grant making

As noted earlier, support to our partner ministries consists of much more than just financial transfers. However, where grants are given, they are given on the following basis:

- to existing partners with whom we have an existing (and often long-term) relationship. We are actively working to have a written document signed by both ourselves and each partner which describes this partnership.
- on the basis of a specific proposal which describes the need and the associated costs. This proposal must be consistent with our understanding of the circumstances of the

partner and its potential. We must also be able to see how the funds for this project can be raised. There must also be a clear understanding of how the project will benefit the local community.

- all transfers are acknowledged once received.
- financial reporting and reports are submitted as the project is completed and at appropriate interim periods.
- these reports will be visibly confirmed as WorldShare Board or staff members visit the ministry at an appropriate point.
- there will be discussion of how the project fits into the partner's overall direction of travel, how it will be maintained and will increase further opportunities for projects.

Setting these projects in the context of long-term relationships allows us to be flexible as the circumstances in which projects are conducted change, meaning that the projects take longer or shorter to realise than expected, or need to be adjusted to fit into changing local circumstances. Each project is a contribution to a greater whole, as well as being complete in itself.

Our Chief Executive and staff are in frequent contact with partner ministry leaders and staff by email, phone and/or SKYPE and can monitor general progress and the progress of particular projects. In addition, to these contacts, visits by WorldShare staff and Board Members also take place and we also invite leaders of the ministries to visit supporters in the UK. This also gives us opportunities for in-depth discussions.

2. Achievements and Performance

Achievements

Following various developments during 2017, WorldShare has continued to move forward in 2018; further developing its promotional materials and external profile. The website launched in 2017 has served us well, helped us increase our digital communications and enabled us to focus more on using social media to link with existing supporters, raise our profile and communicate well with potential supporters. A major piece of work during 2018 was a complete refresh of our supporter database in compliance with the GDPR regulations introduced in May 2018.

Partnerships with local Christians, in the world's least resourced places and working with the poor vulnerable and marginalised, continue to be our priority.

Our Partners' year, in numbers: -

- People reached – 260,000
- Gospel shared with – 192,000
- New Churches planted – 90
- Refugees helped – over 30,000
- Children educated – 24,600
- People who received medical Care – 36,700
- Leaders trained – 700

Key achievements by theme:

Education:

Our long-standing commitments, to a wide-range of ministries to provide education to children from resource restricted backgrounds has continued. We support 250 children through the ChildAid Scheme which provides access to education and much more.

- Child Sponsorship – Our ChildAid programme supports children in 10 ministries. The programmes provide support in various ways such as education, daily nutrition meals, medical care, accommodation or help with clothing and school supplies. Sponsors receive letters from the sponsored children and are able to write to them and send small gifts at Christmas. The ministries where we support children through this sponsorship are:- Potter's House (Guatemala), Evangelical Mission for Assistance to Fisherman (EMAF)(Brazil), Hope for Africa Mission (South Africa), HEAL Africa (DRC), JKPS (India), Bible Faith Mission (India), Word of Hope (Myanmar), MAF Albania (Albania), Good Friends of Nepal (Nepal) and DUARS Rural Development (India).
- Our commitment to the long-term Bibirhat education scheme, run by our partner JKPS in Kolkata continues. This provides tuition support to some 35 children, over and above their local schooling in government schools, which helps them to succeed academically and get employment which enables them to break the vicious downward spiral of poverty. JKPS also run an education and support centre in Sonagachi (Red light district) which gives hope to the commercial sex workers through giving life support and skills development.
- We continue to support the work of Grace School in the township of Siyabuswa, in Mpumalanga province, north of Pretoria, South Africa. This school provides an extremely high standard of education and alongside the sponsored children, there are fee paying students who enable the school to continue to offer an education to those unable to pay through a scholarship programme. WorldShare also supports some of the general costs of running Grace School. This year, for the first time, WorldShare's partner school Bury CofE School also undertook a visit to the school, as part of a wider trip to South Africa.
- In Guatemala, our partner Potter's House, continues to work with the children from the shanty town community around the city dump. They provide a daily nutritious meal,

extra tuition classes and a place to study and do homework. Over the last couple of years Potter's House has expanded its work outside Guatemala City, beginning to set up a similar programme in eastern town of Chiquimula close to the border with Honduras and El Salvador, a very needy area.

- We continue to support the work of our partner in Haiti, who operates a number of Christian schools. Although we no longer run a child sponsorship scheme there, we continue to support the work of the schools with general funding.
- Vacation bible studies and summer camps are run by a number of our ministry partners during the school holidays. These are a great time for learning and development as well as an opportunity for children to deepen in their Christian faith or hear about the Christian faith for the first time.

Health:

- Our partner ministry HEAL Africa continues to operate the hospital and substantial out-patient facilities in Goma, in the Democratic Republic of Congo (DRC). It remains a beacon of light in an area troubled by war, violence and man's inhumanity to man. Due to a significant special grant during 2018, we have been able to actively support the hospital in reaching out to those injured during the ongoing violence. We continue to support the training of medical staff at various levels including the support of a doctor on the residency programme. We also support the Mercy Fund, which provides support to the very poorest and most needy who cannot afford even the normal modest charges.
- The chaplaincy training school at HEAL Africa has successfully completed the third cycle of training and has produced a further 14 graduates. These Chaplains are able to help in providing holistic care in their communities traumatised by years of war and unrest where often the wounds that need healing are not physical ones. Additional funds are being sought towards the next round of Chaplaincy training which is scheduled to commence later in 2019.
- Our ministry partner Potter's House operates a small medical and dental clinic in the Community Centre close to the Guatemala City dump. Treatment is given to those who would be unable to access the government health system and for serious cases Potter's House will help individuals access the government health system.
- Our ministry partner JKPS in India operates mobile clinics and we have been able to support the operation of these, providing basic healthcare and simple treatment in areas where the government provision is either poor or non-existent.

Community:

In many ways the Community theme embraces all that we do, under our high-level objective of transforming communities. Whether that be through education, healthcare, tackling injustice or in disaster relief.

- Potter's House - continues to work amongst the dump communities in Guatemala City. Aside from the child-based programmes (noted under Education) and health programmes (noted under Health) there are a wider scope of programmes for adults and community leaders, from training and support to help to start and run small businesses including provision of micro-loans. During 2018 our CEO and a board member delivered training to community leaders whilst on a short visit.
- Potter's House work in the city of Chiquimula has continued to grow from its early beginning as an information gathering community-based project, to being able to deliver some vital community programmes. These include medical clinics for both adults and children, provision of water filters and hygiene combos, business education, some work with local schools both teacher training and provision of facilities.

Church Planting:

- Key worker support for Pastors in the growing Evangelical Church in Macedonia network which now has established a network of over 36 churches, with a vision to plant another 100. WorldShare has also supported the network in securing a strategic property in a southern town.
- Support of bible colleges (in Myanmar, India and South Africa) operated by several of our ministry partners, to enable them to train, equip and release the next generation of leaders into ministry.
- Our ministry partner in Albania continues to work with four adjacent communities across a wide-range of activities and community mobilisation as well as being one of the partners involved in our child sponsorship scheme (see Education). One particular aspect that WorldShare was involved in during 2018 was support towards the purchase of a building as a permanent home for the fledgling church in one of the villages in which they have been working for a number of years.
- Support of leadership training run by our ministry partner in Moldova, Beginning of Life, raising up a future generation of leaders to serve the needy but growing church.
- Provision of bibles for the outreach work of broadcast channel Kanal Hayat in the Middle East. Also support of programme making and filming of the Ruth musical as an outreach tool.
- Key support of outreach workers in Indonesia (and support in the aftermath of the Tsunami, see under Relief)

Injustice:

We continue to work with our long-standing partners Beginning of life in Moldova and JKPS in Kolkata India, in their injustice work. Last year we have also partnered with a ministry in Pakistan, who work to release some of the bonded labour “slaves” from the brick manufacturing industry, to give them hope and help them take ownership of their situation. The challenges that this work faces and the difficulties it has to tackle again highlight how desperately needy these communities are.

- WorldShare supports a number of programmes at Beginning of Life, Moldova. These include; House of Change, Early Learning Centre, Way to Success (education work with schools) and Studio of Innovative Leadership. These programmes are all focussed towards addressing injustice.
- During 2018, the ministry leader of JKPS, visited the UK and we were able to raise the profile of the ministry and the amazing work they do in the city of Kolkata and West Bengal. More generally, we have been actively working to raise the profile of the ministry and support their work of rehabilitation and skills education work amongst the sex workers (and their children) of Kolkata.
- Our ministry partner in Pakistan, works to release some of the 3 million bonded labourers in the brick kiln industry from their enslavement to brick kiln owners due to false contracts and forged accounting which can lead to families working in the kiln for decades, unaware of the fact they have paid off their original debt many times over.

Relief:

During recent years, WorldShare’s relief work has been heavily focussed on dealing with refugees displaced by world events and crises. During 2018 this focus was broadened to include several flooding events, a tsunami and 2 volcanic eruptions.

Groups served included: -

- Rohingya refugees in Bangladesh
 - Syrian refugees in Lebanon
 - Communities in Guatemala affected by volcanic eruptions
 - Communities affected by flooding – Laos, Kerala and Myanmar
 - Communities affected by the Indonesian tsunami
- The plight of the Rohingya refugees in Myanmar (and Bangladesh) was highlighted by the media in late 2017 and WorldShare and its supporters wanted to respond to their desperate situation, and this continues to be an ongoing issue. As in late 2017, we continued to partner with Medair, a Christian charity who have similar aims and values to ourselves. Medair’s work is primarily with water and sanitation as part of a wider programme to help the 700,000 displaced people.

- Our ministry partner FEAL in Lebanon continues to work amongst the Syrian refugees, who are temporarily living in both refugee camps and local towns and settlements in Lebanon.
- When a dormant volcano erupted in Guatemala, our ministry partner Potter's House who are locally based, was able to readily respond and provide initial help to the displaced and hurting communities. In the aftermath they were able to work with government officials to help the response on the ground to be well managed and coordinated. Unfortunately, the first eruption was rapidly followed by a second, less powerful eruption. Potter's House has worked with two communities that were not relocated (for various reasons) after the first eruption and has helped them re-establish schools for children affected.
- During the second half of 2018, there were three unrelated flooding events which WorldShare ministry partners being there on the ground, could respond to. A dam under construction burst in Laos and heavy monsoon rainfall caused flooding in both Kerala and Myanmar. But in all cases our locally based ministry partners were able to mobilise quickly and help the hurting communities.
- In September, an earthquake on the island of Sulawesi Indonesia, caused a large tsunami with waves up to 20 feet high which caused massive damage to local communities and loss of life. WorldShare's local ministry partner was able to respond by providing emergency shelter and food.

Achievements against objectives set

With a large number and variety of projects it is of course impossible to impose a single measure or assessment for them all. Each project is carefully considered in terms of the specific goals reached against those intended (how many people helped, how great the increase in a relevant factor etc.) and in the wider terms of the benefit to the community and the contribution to the growth of the partner's capacity. The nature of the assessment reached will inform later projects with that partner, and in other similar circumstances elsewhere.

The following were included as specific activities for 2018 in 2017's financial report, progress is noted alongside.

- **Acquire new donors and child sponsors** – partially achieved
- **Send out 6 major and 6 targeted appeals, with further appeals as appropriate and dictated by world events** – 10 appeals sent out; 8 major appeals, of these 4 related to world events, a further 2 targeted appeals
- **Complete development and systemising of Donor Care process** - completed

- **Enhance reporting and flow of information to supporters** – supporter updates issued on key appeals
- **Develop WorldShare explanatory video** -1 min video successfully developed
- **Celebrate 75 years of WorldShare and its Alliance partners** – Celebrated through supporter “thank you” events
- **Respond to changes in data protection regulations (GDPR) and make necessary adjustments to systems and processes** – Supporter database completely refreshed and positive consent obtained for fundraising communications
- **Improve office processes** – As above and donor journey being worked to in all communications

Future Plans

Following developments and recruitment of new staff during 2017, WorldShare has continued to move forward in 2018. The strategic and annual planning process has been further refined and key measures now well established to allow a frequent review of progress against the plan(s).

Key focus areas are: -

- Increase Income and broaden donor base
- Enhance supporter/donor experience
- Deepen relationship with ministry partners
- Increase operational excellence

In addition to the strategic plan, we have also developed a much more detailed Annual Plan to cover our activities over the year.

Some specific activities for 2019 include: -

- Further acquire new donors and child sponsors
- A special focus of linking with “millennials” through digital media
- Enhance information available through the WorldShare website
- Create further promotional videos, by ministry
- Send out up to 6 major and up to 6 targeted appeals
- Maintain improved supporter/donor communications
- Respond to changes in legislation and make necessary adjustments to systems and processes.
- Further improve office processes and develop team capabilities

3. Financial Review

During 2018, WorldShare's generous and committed donors have continued to support our various projects, appeals and ministries, allowing us to continue to fulfil our objectives in bringing both physical help and spiritual hope to those who are most in need around the world.

Over the year we received a total income of £463K, a decrease on the amount received in 2017 of £27K (4%). The decrease in income was related to the fact that no donations of gifts in kind were received in 2018, whereas in 2017, gifts in kind with a value of £35K were received. In 2018, monetary income rose by £17K (4%).

Due to the increase in monetary income, as well as the disbursement of gifts in kind received in prior years, we were able to pursue the projects planned for the year, as well as responding to the ongoing and unexpected needs of our ministry partners where they arose.

Funds expended on charitable activities were £436K (94%) of total income, being £81K higher than in 2017. This is in part due to a number of significant grants and gifts in kind attributable to income received in 2017 being sent during the year. Overall, levels of grant payments sent to our ministry partners increased by £116K (78%) in part due to the gifts in kind received in previous years being disbursed. Levels of monetary grants sent to ministry partners were £225K, an increase on 2017's figures of £80K (56%), being the highest level achieved since 2013.

During 2018, expenditure, other than grants or gifts in kind sent to our partner ministries, fell by £60K (19%), in part due to the implementation and completion of a number of key decisions that had been made by management and the Finance Sub-Committee in order to achieve cost savings within the office and our UK operations. The Finance Sub-Committee continues to meet regularly to review our non-grant expenditure and look always to minimise it where it does not adversely impact on our ability to support our overseas partners.

For the first time since its creation, the investment fund set up in 2014 showed an unrealised loss, with the fund reducing in value by £2K (8%) over the course of the year. These are invested in ethical funds only, with a primary objective of capital growth

2018 has been a very positive year in many ways. Due to the cost savings made in our UK operations, we have been able to send the highest level of grants out to our ministry partners since 2013. Despite significant cost savings, our UK operations have been able to continue to deliver on our mission to partner with local Christians, in the world's neediest places, helping them fulfil their vision to bring about social and spiritual transformation in their own communities.

Although there are a lot of positives, 2018 also had its challenges. After the restructure and investment exercise of 2017, reserve levels have remained lower than would be hoped for. The need to exercise due diligence to ensure that sufficient reserves were available that allowed us

to both continue to support our ministry partners and their projects throughout the world, as well as to fund our UK operations.

We continue to monitor our reserves to ensure that they are sufficient to support WorldShare's operations into the future, and we also continue to put strategies in place that look to raise income levels and to see where cost savings can be made. By focusing on all of these, the expectation is that WorldShare will be able to continue to support its many fantastic partners and projects well into the future.

Financial Position

The total funds of the charity are made up of both Restricted and Unrestricted funds. At the end of the year these stood at £56K, a decrease of £57K on the amount held at the end of 2017 (£113K). Whilst this decrease looks significant, it relates to both grants and gifts in kind relating to prior years' income, being sent during 2018. Gifts in kind relating to previous years totalled £40K, and two grants sent relating to 2017 trust income totalled £19K. Without the impact of these three items, funds would have increased very slightly by £2K.

Where funds are given for a specific project, these are classified as restricted. Relevant grants made, and expenditure incurred is allocated against these with the balance on these at the end of 2018 being the restricted funds figure for that period. At the end of 2018, total restricted funds were £27K, a decrease of £25K on 2017's figure of £62K.

Unrestricted funds represent the balance of unspecified donations against relevant grants, expenditure and transfers to restricted funds. These are available to be used at the Trustees discretion towards any of the objectives of the charity. At the end of the year unrestricted funds totalled £29K, a decrease of £33K on the balance at the end of 2017.

Free reserves are made up of unrestricted funds less fixed assets, unrestricted sales stock and unrestricted gifts in kind held as stock. At the end of 2018, free reserves totalled £20K an increase of £7K on 2017's figure of £13K.

Reserves Policy

The Board of Directors review the Reserves Policy annually, to ensure a balance between spending on the charitable needs of our partner ministries and ensuring that WorldShare maintains a sufficient level of free reserves so as to be able to continue its long-term operations.

The policy sets out a minimum level of free reserves to be held. This is reviewed on an annual basis, for reasonableness and for re-calculation. Currently this minimum level is set at WorldShare's wind-up costs plus 20%, being £35K as calculated on the 31st December 2018.

In addition to this, the Board have set an aspirational policy regarding the maximum level of free reserves to be held at any one point in time. This is currently set at a total of £120K and

amounts in excess of this should not be held for any prolonged period, unless for a specific strategic reason previously agreed by the Board. The policy splits the desired level of reserves into two headings with the intention that they are viewed, and used, in differing ways.

- A “Desirable” amount of £60K was set which should equal the wind-up costs of the charity as well as 2 months running costs, to be used in the event of a catastrophic downturn in income or other unpredictable event, making a continuation of WorldShare’s existence in its present form impossible. Where possible, WorldShare should aim to maintain this level of reserves.
- A “Contingency” amount of up to £60K was agreed upon, with this amount being available to be used in the event of a call on immediate resources, subsequently being replaced by the charity’s day to day operations.

The “Contingency” amount is intended to be built up only when it can be done so without any adverse impact to our support of our partner ministries.

Amount of Reserves held

The current level of unrestricted reserves held is £29K, with free reserves available of £20K, which is below that of the above level set by the trustees. During 2017 a number of strategic decisions were made by the Trustees regarding both investment into our infrastructure and a restructure of our UK operations that were felt to be vital to WorldShare’s long term future. Whilst enabling significant cost savings, those decisions had the effect of reducing WorldShare’s level of free reserves. A plan is in place to gradually rebuild these amounts over 2018 and subsequent years, as can be seen by the £7K increase over the course of 2018. The Finance sub-committee continue to meet regular and monitor the level of free reserves closely.

Having reviewed the financial position, reserve levels and the principal risks facing WorldShare, the trustees feel that, whilst continuing to be a challenge, neither the income or reserve levels cast any doubt onto WorldShare’s ability to continue its activities in the foreseeable future and that there are sufficient levels of both for WorldShare to continue its current operations without our partner ministries abroad being adversely affected. Accordingly, the accounts have been produced on a going concern basis.

Principal Risks

The Board maintains a register of the main risks faced by WorldShare. This was fully reviewed in September 2018 and will be subject to complete review on a 3-yearly basis going forward, meaning the next major review is in 2021. Significant progress has been made to pro-actively address risks, since the risk register was first drawn up in 2015. The Board has defined a series of 'trigger points' - circumstances which (if they occur) require a meeting of Board members at short notice, to agree actions to prevent or minimise damage to WorldShare. These are

reviewed annually along with the Business Continuity Policy. For example, one of the main risks identified in the process in 2018 was the risk of inadequate cash balances on hand to make payments. This is being addressed through careful planning and monitoring. No other new risks were identified in 2018.

4. Structure, Governance and Management

Governing documents

WorldShare is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

The charity is governed by the Memorandum and Articles of Association of the company, dated 11th April 1990.

Appointment of Trustees

The Board takes responsibility for identifying when new Board members are to be recruited, and the skills they are seeking to add to the Board. They then search for the appropriate person(s). Where needed, they will take advice from appropriate individuals and organisations.

Trustee induction and training

An induction process is in place for potential candidate members. Initially they are invited to attend one or more Board meetings as observers, and discussions with existing members and with staff will give them a great deal of contextual information. Should the Board and the candidate feel it is appropriate, they will be elected to the Board, and the process of familiarisation with our methods and activities will continue.

Wherever possible Board members (old and new) are given opportunities to visit our partners around the world, to see our work in action and its results.

Organisational structure

The Board of trustees, which can have up to 15 members, administers the charity. The Board met four times in 2018. The Board are responsible for setting the strategic directions in which WorldShare travels, and the activities undertaken to achieve our goals and objectives. In addition, they are responsible for our compliance with all legal requirements. Many of these responsibilities are delegated to the Chief Executive or other members of staff.

The Board has a permanent Standing Committee and appoints sub-committees as required.

During 2018 the Finance Sub-Committee and the Policy Sub-Committee continued to meet as required between board meetings. Decisions made by the Sub-Committees are reviewed and confirmed at the next Board meeting. In addition, many Board members are actively involved in different parts of our work. The Chief Executive and other staff meet with the Chairman and other Board members at frequent intervals in-between Board meetings.

We have a number of experienced external professional advisors and consult them whenever appropriate matters arise.

Relationship with any related parties

In addition to our memberships of the Evangelical Alliance and Global Connections, WorldShare is a member of the Global Partnership Alliance, an informal alliance of like-minded organisations, with members in Australia, Canada, Singapore and the USA (as well as ourselves in the UK) with whom we work closely, and which gives us reference to sources of advice and discussion with other experienced practitioners.

We often act in practical co-operation with other members of the Global Partnership Alliance allowing us to jointly apply many more funds to particular projects than simply those raised in the UK. The Alliance members raise a total of over £16.5 million for ministry projects each year.

5. Reference and Administrative details

Directors	P G Hine J Bunce R Cartlidge A C Fisher S V Kelsall K R McKemey O D J Shaw J P Smith	<i>Chairman</i> (to June 2018) (to June 2018)
Chief Executive	A C Butler	
Company Secretary	J H Hunt	
Registered Office	Armstrong House First Avenue Robin Hood Airport Doncaster DN9 3GA	

Independent Examiners	Smith Craven Chartered Accountants Sidings House Sidings Court Lakeside Doncaster DN4 5NU
Bankers	National Westminster Bank plc & HSBC Bank plc 27 High Road 1 High Street Chadwell Heath Doncaster Romford RM6 6QD DN1 1BS
Solicitors	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS
Registered Charity Number	803575
Company Registration Number	0249819

Taxation status

The company, being a registered charity, is exempt from any liability to taxation on its charitable income and capital gains.

Statement of Directors' Responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;



- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Provision of information to the independent examiners

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- So far as the directors are aware, there is no relevant information of which the charitable company's independent examiners are unaware, and
- Each director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the charitable company's independent examiners in connection with preparing their report and to establish that the charitable company's independent examiners are aware of that information.

Independent Examiners

It is intended that a resolution to re-appoint Smith Craven as independent examiners will be proposed at the forthcoming annual general meeting.

Approved by the Directors on 6 June 2019 and signed on their behalf by

P G Hine
Chairman

WorldShare
Independent Examiner's Report
For the Year Ended 31 December 2018



Report to the trustees of WorldShare on the accounts for the year ended 31 December 2018, Charity no 803575, which are set out on pages 22 to 36.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purpose of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of Institute of Chartered Accountants in England and Wales.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145 (5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in, any material respect, the requirements:

- to keep accounting records in accordance with section 130 of the Charities Act; and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act

have not been met; or

WorldShare
Independent Examiner's Report
For the Year Ended 31 December 2018



2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Andrew Cribb FCA (Senior Statutory Auditor)

For and on behalf of Smith Craven Chartered Accountants

Sidings House

Sidings Court

Doncaster

DN4 5NU

Dated 6th June 2019

WorldShare
Statement of Financial Activities
For the year ended 31 December 2018



	Notes	Year ended 31 December 2018			Year ended
		Restricted funds	Unrestricted funds	Total	31-Dec-17
		£	£	£	Total
					£
INCOME					
Voluntary and investment income					
Donation income		348,010	56,271	404,281	394,234
Legacies received		-	19,968	19,968	10,055
Income tax refunded		31,542	7,141	38,683	40,955
Interest received		-	36	36	26
Other income	2	-	36	36	35,839
Total income		379,552	83,452	463,004	481,109
EXPENDITURE					
Costs of generating funds		65,987	15,927	81,914	106,629
Charitable activities	3 & 4	338,125	98,400	436,525	355,602
Total expenditure		404,112	114,327	518,439	462,231
Unrealised (losses)/gains on investments	11	-	(1,677)	(1,677)	2,915
Net movement in funds	6	(24,560)	(32,552)	(57,112)	21,793
RECONCILIATION OF FUNDS					
Balances brought forward at 1 January 2018		51,686	61,625	113,311	113,311
Balances carried forward at 31 December 2018		27,126	29,073	56,199	135,104

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

WorldShare
Balance Sheet as at 31 December 2018



	Notes	Year ended 31-Dec-18 Total £	Year ended 31-Dec-17 Total £
FIXED ASSETS			
Tangible assets for use by the charity	10	9,467	13,272
Investments	11	20,101	21,929
		<u>29,568</u>	<u>35,201</u>
CURRENT ASSETS			
Stock	12	-	777
Gifts in Kind	13	-	39,909
Debtors	14	12,158	12,469
Cash at bank and in hand		23,522	36,260
		<u>35,680</u>	<u>89,415</u>
LIABILITIES FALLING DUE WITHIN ONE YEAR	15	(9,049)	(11,305)
NET CURRENT ASSETS		<u>26,631</u>	<u>78,110</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>56,199</u>	<u>113,311</u>
NET ASSETS		<u><u>56,199</u></u>	<u><u>113,311</u></u>
THE FUNDS OF THE CHARITY:			
Unrestricted income funds	16	29,073	61,625
Restricted income funds	17	27,126	51,686
TOTAL FUNDS		<u><u>56,199</u></u>	<u><u>113,311</u></u>

For the year ended 31 December 2018, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit of its accounts in accordance with section 476 of the companies Act 2006.

The notes on pages 25 to 36 form part of these accounts.

Approved by the Council of Directors on 6th June 2019 and signed on their behalf by:

P G Hine
Director

WorldShare
Statement of Cash Flows
For the year ended 31 December 2018



	Notes	Year ended 31-Dec-18 Total £	Year ended 31-Dec-17 Total £
Cash provided by operating activities	21	<u>(11,386)</u>	<u>19,772</u>
Cash flows from investing activities			
Interest income		36	26
Purchase of tangible fixed assets		(1,388)	(13,487)
Cash used in investing activities		<u>(1,352)</u>	<u>(13,461)</u>
Increase/(Decrease) in cash and cash equivalents in the year		<u>(12,738)</u>	<u>6,311</u>
Cash and cash equivalents at the beginning of the year		36,260	29,949
Total cash and cash equivalents at the end of the year		<u>23,522</u>	<u>36,260</u>

1 ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Accounting and Reporting by Charities; Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP(FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. These have been adopted early in accordance with the Charities Act 2011, section 135.

The particular policies adopted by the Directors are described below.

a) Accounting convention

WorldShare meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transactional value unless otherwise stated in the relevant accounting policy note(s).

b) Preparation of the accounts on a going concern basis

The financial statements have been prepared on the assumption that the charity is a going concern. As at the date of approval, the trustees are satisfied that their ongoing approach as described in the directors' report, will assure the charity's ability to operate on a going concern basis.

c) Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income which is designated for specific projects and support is transferred to designated funds.

d) Gifts in kind

Donated goods, services and facilities (gifts in kind), are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit by the charity or a project supported by the charity from the use of the item is probable and the economic benefit can be measured reliably. In accordance with the charity SORP (FRS102), general volunteer time is not recognised, however information about their contribution can be found in note 2 in the accounts.

d) Gifts in kind (continued)

On receipt, gifts in kind are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain the goods, services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of the gift in kind being delivered to a project, or becoming available for use by the charity (see note 2).

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity. This is upon notification of the interest paid or payable by the bank.

f) Funds accounting

Funds held by the charitable company are classified as follows:-

- Unrestricted general funds are funds which can be used in accordance with the company objects at the discretion of the directors.
- Designated funds are unrestricted funds set aside by the directors out of general funds for specific future purposes or projects.
- Restricted funds are funds that can only be used for particular restricted purposes within the objects of the company. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

g) Resources expended and basis of allocation of costs

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred directly in relation to the charitable activities;
- expenditure incurred in generating funds; and
- expenditure incurred in the governance of the charity. Including independent examination fees, certain legal and professional fees and a proportion of management costs considered to be involved in governance issues.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure is incurred.

h) Apportionment of costs

Costs are apportioned directly to the relevant charitable activities where possible or otherwise on the basis of income or staff time. Pension costs are apportioned in proportion to the relevant staffing costs incurred, and are charged to both unrestricted and restricted funds on the basis firstly of staff time, and secondly of income.

i) Grants payable

Grants payable to WorldShare partner organisations are made in furtherance of the charity's objectives. Grants are recognised as expenditure when the payment is made to the partner organisation in accordance with WorldShare's partnership agreements and in line with partner performance.

j) Tangible fixed assets and depreciation

Tangible fixed assets are recognised where their cost is in excess of £100, and are stated at cost less depreciation. Depreciation is provided at rates to write off the cost less any residual value of each asset over its expected useful life as follows:

- Computer equipment 20% Straight line
- Furniture and fittings 20% Straight line
- Office equipment 20% Straight line
- Promotions equipment 20% & 33% Straight line

k) Stock

Stock is valued at the lower of cost and net realisable value.

l) Stock - gifts in kind

Gifts in kind held as stock awaiting use by the charity or delivery to projects are recognised at fair value which is the amount the charity would have been willing to pay on the open market.

m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discounts. Prepayments are valued at the amount prepaid net of any trade discounts due. Income tax recoverable is valued at the amount recoverable but not yet received on donations received during the year.

n) Foreign currencies

Revenues and costs expressed in foreign currencies are translated into sterling at ruling on the dates on which the transactions occur, except for monetary assets and liabilities which are translated at the rate ruling at the balance sheet date.

Differences arising on the translation of such items are dealt with in the statement of financial activities.

o) Operating leases

Rentals payable under operating leases are charged on a straight line basis over the terms of the leases.

p) Taxation

The company, being a registered charity, is exempt from any liability to taxation on its charitable income and capital gains.

Income tax recoverable on donations is treated as being receivable in the year in which the corresponding income is received.

q) Pension costs

The pension costs charged in the financial statements represent the contributions payable by the company during the year (see note 20).

2 OTHER INCOME

Where gifts in kind are received, these amounts are included in other income.

No gifts in kind were received during the period (2017 - £35,100).

WorldShare recognises the time given up by volunteers, and the benefit of this to the charity itself. Although not included as income in the financial statements, an attempt has been made to put a value on this time. For 2018, the value given to this time was estimated to be £962 (2017 - £1,512)

3 SUMMARY ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Note	Year ended 31 December 2018			Year ended
		Restricted funds	Unrestricted funds	Total	31-Dec-17
		£	£	£	Total
					£
Assistance in ministry resources	9				
ChildAid and related grants		53,204	-	53,204	45,776
Ministry, project and emergency relief grants		171,369	-	171,369	98,511
Gifts in Kind		4,809	35,100	39,909	4,400
		<u>229,382</u>	<u>35,100</u>	<u>264,482</u>	<u>148,687</u>
Other Charitable Expenditure					
Direct ministry costs	4	8,559	240	8,799	12,810
Ministry support costs	4	100,184	30,321	130,505	166,677
Governance & support costs	5	-	32,739	32,739	27,428
		<u>338,125</u>	<u>98,400</u>	<u>436,525</u>	<u>355,602</u>

Assistance in ministry resources

The above amounts for assistance in ministry resources indicate grants paid in cash or in kind to individual partner ministries to enable their activities to fulfil their and our charitable purposes (see also note 8).

Direct ministry costs

Indicates the direct cost of activities conducted to the specific benefit of our partner ministries, other than the making of grants. An example of this during 2018 was the costs incurred by sending Gifts in Kind.

Ministry support costs

Indicates the cost of all other activities in support of our partner ministries. These activities are focused on building their capacity to increase the scale or quality of their work.

Governance & Support costs

Indicates the direct cost of activities that enable WorldShare to continue to operate as a charitable company, but do not directly undertake charitable activities. These costs include Governance costs incurred, as well as costs relating to finance, payroll HR, professional fees, and a proportion of costs relating to staff time, premises and other office based costs. These are allocated on a basis of time spent or resources used.

WorldShare
Notes to the financial statements
For the year ended 31 December 2018



4 ANALYSIS OF RESOURCES EXPENDED ON CHARITABLE EXPENDITURE

	Year ended 31-Dec-18	<i>Year ended 31-Dec-17</i>
	£	<i>£</i>
Grants/Gifts in Kind sent	264,482	148,687
Staff costs	113,526	141,700
Travel	1,601	1,843
Premises costs	13,023	18,081
Office expenses (including computer & telephone costs)	7,765	7,796
Postage, printing, stationery &, photocopying costs	8,660	8,744
Promotional expense (including exhibitions, publicity & website costs)	7,637	6,753
Establishment costs (including costs of Board meetings)	10,818	10,118
Deputations	929	563
Ministry visits and set up costs	3,284	2,742
Advocacy/consultancy for ministries	36	2,900
Ministry infrastructure improvements/Other direct costs	94	63
Costs of sending gifts in kind	1,930	1,256
Depreciation (including profit/loss on disposal of fixed assets)	2,740	4,356
Total Resources Expended	436,525	<i>355,602</i>

5 ANALYSIS OF GOVERNANCE & SUPPORT COSTS

	Year ended 31 December 2018			<i>Year ended 31-Dec-17</i>
	Support Costs	Governance	Total	<i>£</i>
	£	£	£	
Staff costs	11,048	6,495	17,543	12,991
Travel	212	12	224	694
Premises costs	1,923	-	1,923	2,628
Office expenses	1,407	240	1,647	1,355
Postage, printing & stationery	2,201	286	2,487	1,681
Establishment costs	1,126	-	1,126	1,053
Professional Fees - Independent Examination	-	1,860	1,860	1,900
Professional Fees - HR	1,080	-	1,080	1,440
Professional Fees - Pension	-	-	-	300
Professional Fees - Legal	526	-	526	-
Professional Fees - Other	711	-	711	128
Board meeting costs (inc. board training)	-	3,311	3,311	2,912
Depreciation	301	-	301	346
	20,535	12,204	32,739	<i>27,428</i>

WorldShare
Notes to the financial statements
For the year ended 31 December 2018



6 SURPLUS/DEFICIT FOR THE PERIOD

	Year ended 31-Dec-18	<i>Year ended 31-Dec-17</i>
	£	£
The deficit for the period is stated after charging:		
Depreciation of owned tangible fixed assets	4,647	5,248
Loss on disposal of fixed assets (see also Note 10)	546	6,697
Independent Examiners' remuneration	1,900	1,900
Operating leases:		
Office equipment	4,565	4,565
Land and buildings	14,280	21,160
	<u>14,280</u>	<u>21,160</u>

The figures for 2018 show a significant deficit of £57,478 (2017 - £21,793 surplus) however it should be noted that £39,909 related to gifts in kind received in previous years being sent during 2018, with a further £18,800 in grants being made during the year that was related to 2017 income. Had both the grants and the gifts in kind in question, been sent in 2017 when the income was received, 2018 would have shown a surplus of £1,231.

7 STAFF COSTS

	Year ended 31-Dec-18	<i>Year ended 31-Dec-17</i>
	£	£
Wages and salaries	130,658	161,115
Social security costs	9,718	12,218
Pension costs	10,436	12,196
Other staff costs	6,072	18,722
	<u>156,884</u>	<u>204,251</u>

During the year, the average head count of staff employed was 5 (2017 - 6), with there being on average 4 members of staff employed on a full time basis (2017 - 4), and 1 member of staff employed on a part time basis (2017 - 2).

No costs are included in the above relating to redundancy and compensation for loss of office (2017 - £13,919)

The average number of full time equivalent persons employed by the company during the year was as follows:

	Year ended 31-Dec-18	<i>Year ended 31-Dec-17</i>
	Number	Number
Representation	1	1
Administration	3	4
	<u>4</u>	<u>5</u>

No employees had employee benefits in excess of £60,000 (2017 - nil).

The key management personnel of the charity comprises the Directors, the Chief Executive Officer and the Finance Manager. Total employee benefits of key management personnel were £84,490 (2017 - £83,814).

8 GRANTS MADE (INCLUDING GIFTS IN KIND)

Organisation	County	Number of Grants	Total £
Beginning of Life	Moldova	37	44,510
Bible Faith Mission	India	9	10,727
Cahaya Suku	Indonesia	3	6,243
Evangelical Church of Macedonia (MMB)	Macedonia	10	10,920
HEAL Africa	DR Congo	7	55,269
Hope for Africa Missions	South Africa	14	14,570
Jatiyo Kristyo Prochar Samity	India	18	12,617
Jacobs Well (in partnership with)	Lebanon/Syria	1	25,430
Medair (Rohingya refugees)	Bangladesh	3	14,000
Medical Ambassadors Fellowship (prev BWD)	Albania	5	16,905
Operation Orphan (in partnership with)	Burkina Faso	1	9,670
Potter's House (Casa Del Alfarero)	Guatemala	10	13,300
Word of Hope	Myanmar	9	7,015
Other (less than £5,000 each)	Various	29	23,306
		156	264,482

Grants are made in accordance with the policy disclosed in the Directors' Report.

9 DIRECTORS' INTERESTS

The Articles of Association forbid directors from receiving any remuneration. None of the Directors have been paid any remuneration or received any other benefits from an employment with the Charity (2017 - nil).

No related party transactions were identified during 2018 (2017 - none).

During the year expenses paid on behalf of directors, which include the direct costs of Director's visits to partner projects as well as travel costs relating to attendance as board meetings, incurred by the charity, were as follows:

	Visiting ProjectsBoard Meeting		Other	Total	Total
	Overseas	Expenses	Expenses	2018	2017
	£	£	£	£	£
P G Hine	-	124	-	124	307
S Sainsbury (until December 2017)	-	-	-	-	163
S Kelsall	-	-	165	165	448
K McKemey	-	-	110	110	55
R Cartlidge	-	516	85	601	455
	-	640	360	1,000	1,428

10 TANGIBLE FIXED ASSETS

	Computer Equipment	Furniture & Fittings	Office Equipment	Promotions Equipment	Total
	£	£	£	£	£
COST					
At 1 January 2018	31,529	11,850	3,835	24,505	71,719
Additions	1,388	-	-	-	1,388
Disposals	(225)	-	-	(13,937)	(14,162)
As at 31 December 2018	<u>32,692</u>	<u>11,850</u>	<u>3,835</u>	<u>10,568</u>	<u>58,945</u>
ACCUMULATED DEPRECIATION					
At 1 January 2018	24,217	11,642	3,650	18,938	58,447
Transfers	-	-	-	-	-
Charge for the period	2,722	97	185	1,643	4,647
Eliminated on disposal	(135)	-	-	(13,481)	(13,616)
As at 31 December 2018	<u>26,804</u>	<u>11,739</u>	<u>3,835</u>	<u>7,100</u>	<u>49,478</u>
NET BOOK VALUE					
As at 31 December 2018	<u>5,888</u>	<u>111</u>	<u>-</u>	<u>3,468</u>	<u>9,467</u>
As at 1 January 2018	<u>7,312</u>	<u>208</u>	<u>185</u>	<u>5,567</u>	<u>13,272</u>

The loss on disposal of fixed assets was higher than in previous years due to investments in a new website, as well as a new internal computer system.

11 CASH HELD AS INVESTMENTS

	Year ended 31-Dec-18	Year ended 31-Dec-17
	£	£
VALUE		
At 1 January 2018	21,929	34,121
Cash investment/(withdrawal)	-	(14,979)
Investment management costs	(151)	(128)
Realised gain on cash deposits held as investment	-	-
Unrealised (loss)/gain on investment	(1,677)	2,915
As at 31 December 2018	<u>20,101</u>	<u>21,929</u>

WorldShare
Notes to the financial statements
For the year ended 31 December 2018



12 STOCK	Year ended 31-Dec-18 £	<i>Year ended 31-Dec-17 £</i>
Goods for resale	-	777

13 STOCK - GIFTS IN KIND	Year ended 31-Dec-18 £	<i>Year ended 31-Dec-17 £</i>
VALUE		
At 1 January 2018	39,909	4,809
Donations	-	35,100
Purchased for Ministries	-	4,400
Delivered to Ministries	(39,909)	(4,400)
As at 31 December 2018	-	39,909

Included in gifts in kind sent were clothing and general supplies sent to Syria and to Burkina Faso, as well as medical supplies and infant clothing sent to DR Congo.

14 DEBTORS	Year ended 31-Dec-18 £	<i>Year ended 31-Dec-17 £</i>
Income tax recoverable	1,708	2,397
Prepayments	5,450	9,275
Other debtors	5,000	797
	<u>12,158</u>	<u>12,469</u>

Other debtors include £5,000 of accrued income relating to a legacy awaiting disbursement.

15 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	Year ended 31-Dec-18 £	<i>Year ended 31-Dec-17 £</i>
Accruals	2,465	2,898
Trade Creditors	2,435	3,769
Wages control	3,492	4,479
Other	657	159
	<u>9,049</u>	<u>11,305</u>

WorldShare
Notes to the financial statements
For the year ended 31 December 2018



16 UNRESTRICTED FUNDS	Year ended 31-Dec-18 £
As at 31 December 2016	49,033
Surplus for the year	<u>12,592</u>
As at 31 December 2017	61,625
 (Deficit) for the year	 (32,552)
 As at 31 December 2018	 <u><u>29,073</u></u>

The unrestricted fund is available for the directors to use at their discretion to add to the funds of partners, where those funds need special support.

17 RESTRICTED FUNDS	Balance 1 January 2018 £	Movement in funds		Unrestricted/ restricted fund Transfers £	Balance 31 Dec 2018 £
	£	Incoming £	Outgoing £	£	£
Funds held in respect of projects in the following thematic areas:					
Education	(7,253)	123,085	(127,362)	12,000	470
Health	9,554	57,656	(61,191)	-	6,019
Community	(355)	56,339	(40,269)	(12,000)	3,715
Church Planting	10,969	57,062	(77,925)	-	(9,894)
Injustice	(3,549)	35,323	(42,947)	-	(11,173)
Emergency Relief	42,320	50,087	(54,418)	-	37,989
	<u>51,686</u>	<u>379,552</u>	<u>(404,112)</u>	<u>-</u>	<u>27,126</u>

The balances on restricted funds represent those amounts received from donors for specified purposes or regions that have not been expended at the balance sheet date. These are collated thematically by the nature of the ministry or project.

The deficit on individual restricted funds, is where expenditure has been in excess of income. The trustees have taken steps to reduce expenditure on these funds going forwards, with the intention that they show a surplus by the end of 2019. If this is not achieved, a transfer from unrestricted funds will be made to cover the deficit.

Due to the nature of the ministries we work with, many of these will have operations which overlap more than one of the themes by which we collate both income and expenditure. So as to ensure income and expenditure are correctly offset, there was an inter-thematic fund transfer made. A total of £12,000 was transferred from the Community fund, to the Education fund.

18 ANALYSIS OF ASSETS BETWEEN FUNDS

	Year ended 31 December 2018			Year ended
	Restricted	Unrestricted	Total	31-Dec-17
	funds	funds		Total
	£	£	£	£
Tangible fixed assets	-	9,467	9,467	13,272
Fixed asset investments	-	20,101	20,101	21,929
Current assets	27,157	8,523	35,680	108,056
Current liabilities	(31)	(9,018)	(9,049)	(29,946)
	<u>27,126</u>	<u>29,073</u>	<u>56,199</u>	<u>113,311</u>

19 PENSION COST

The company operates a defined contribution personal pension scheme for employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

The pension cost charge includes contributions payable by the company to the fund which during the year amounted to £10,436 (2017 - £12,196).

20 OTHER FINANCIAL COMMITMENTS

As at 31 December 2018 the company was committed to making the following payments under non-cancellable operating leases.

	2018	2017
	£	£
Total payable within one year	5,136	6,909
Total payable within one to five years	405	1,902
Total payable after five years	-	-
	<u>5,541</u>	<u>8,811</u>

**21 RECONCILIATION OF NET MOVEMENT IN FUNDS TO
NET CASH FLOW FROM OPERATING ACTIVITIES**

	2018	<i>2017</i>
	Total	<i>Total</i>
	£	<i>£</i>
Net movement in funds	(57,112)	21,793
Depreciation charge	4,647	5,248
Loss on disposals	546	6,697
Interest income	(36)	(26)
Decrease in value of investments	1,828	12,192
Decrease in stock	777	766
Decrease/(Increase) in gifts in kind held for disbursement	39,909	(35,100)
Decrease in debtors	311	5,256
(Decrease)/increase in creditors	(2,256)	2,946
Net cash used in operating activities	<u>(11,386)</u>	<u>19,772</u>

During 2018, specific grant payments were sent to ministries in respect to income received from two trusts during 2017. These two grants totalled £18,800. Had they been sent during 2017 when the income was received, that year would have had a reduced net cash surplus for the year of £972. Consequently, that would have meant that 2018 would have seen a net cash surplus of £7,414. (see also Note 6)